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Product Life Cycle Considerations in Publication Planning September 14, 2005

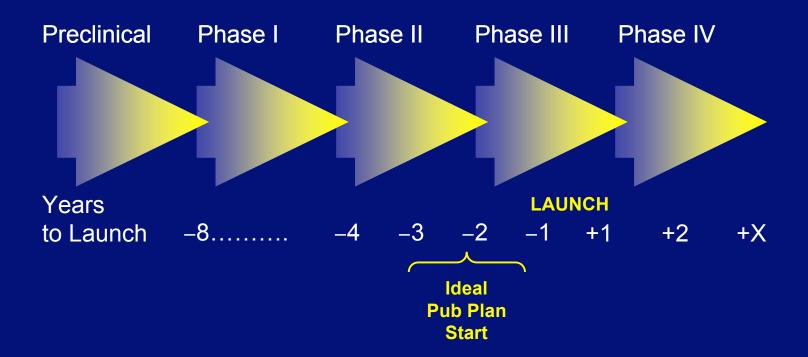
Robert A. Norris
Complete Healthcare Communications, Inc.



Product Life Cycle Considerations in Publication Planning

Topics:

- Stages of a publication plan
- Life cycle considerations



Corporate Philosophy

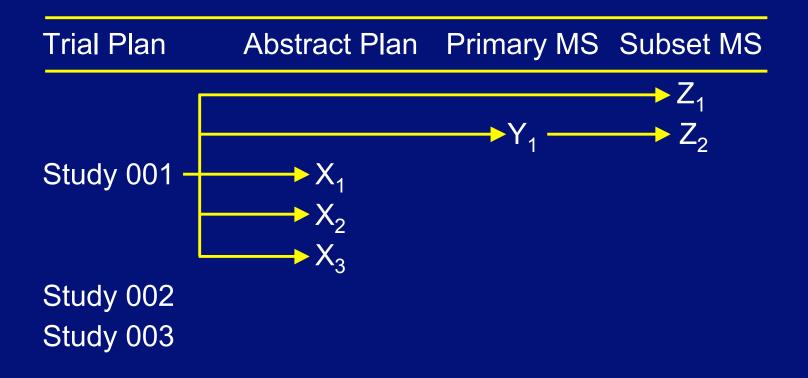
Science Driven

- Smaller Biotech
- Science Speaks for Itself
- One Publication/Study
- Budget Constraints

Marketing Driven

- Large Pharma
- Market Needs/Market Research
- Multiple Publications
- People Constraints

Science Driven



Market Driven

Clinical Trial Plan Results

Gap

Market Needs

Target Audience
Clinical Results: Messages
Market Preparation
Share of Voice
Competitive Response

Stage I – Scientific Rationale

Preclinical

Publication Objectives:

- Disease State Awareness
- Unmet Medical Needs
- Demographics
- Pathogenesis
- Epidemiology
- Therapeutic Targets
- Diagnosis/Markers

Audience:

- Academic KOL
- Basic Research

Tessey & Burchill. PM Today. Oct 2004

Stage 2 – Proof of Concept

Phase I

Publication Objectives:

- Early Clinical Rationale

- Nomenclature

- Product Characteristics

- PK/PD

- MOA

Audience: - Academic KOL

- Therapeutic KOL

Tessey & Burchill. PM Today. Oct 2004

Prelaunch Considerations

- Entry in Class
 - First in Class
 - Late Entrant
- Patent Issues
- Investment in
 - Therapeutic Area
 - Creating Need
 - Clinical Investment
 - Competitive Environment

Stage 3 – Clinical Benefit

Phase II/III

Publication Objectives: - Efficacy

- Safety

- Clinical Significance

Audience: - KOL

- Early Adapters

Stage 4 – Clinical Value

Phase IIIb/IV

Publication

Objectives:

- Long term Effect

- Pharmacoeconomics/Societal Effect

- Comparators

- Other Indications

Audience:

- All Potential Prescribers

- Extended Healthcare Providers

- MC/Government/Reimbursement

Postlaunch Considerations

- Patent Extension
- Internal Investment
 - IST Plan/Support
 - Reanalysis
 - Meta-analysis
- New Indications
- Follow on Compounds

Considerations

- Competitive Environment
- Multiple Publications From the Same Study
- Use of Review Papers
- Data Availability and Gaps
- Delayed Launch
- Off-Label Publications
- Publication Team Makeup
- Agency Role
- Internal Resources
- ROI

Competitive Environment

- Where Is Your Drug vs Competitor(s)
- Stage of Development
- Investment by Company
- Patent Status
- Importance to Portfolio
- Clinical Trial Support
- Where Is Science Going

Competitive Environment

None	2nd/3rd Entrant	Heavy Competition
Create Need	Super Drug	Focus at Launch
 Create Disease State 	- Be Aggressive	and Postlaunch
Create Diagnosis	Me Too/Inferior	Don't Tip Hand
Educate	Expand MarketNiche Out	Primary DataReviews Postlaunch

Multiple Publications From the Same Study

- Company Policy
- Industry Guidelines
- Congress Abstract Submission Criteria

Industry Guidelines on Multiple Publications

ICJME

Overlapping Publications

- Duplicate Submissions No Go
- Redundant Publications No Go
 "Overlays Substantially With One Already Published…"

Industry Guidelines on Multiple Publications

ICJME

Acceptable Secondary Publications

- Intended for a Different Group of Readers
- Other Countries
- All Editors Agree
- Secondary Version Reflects the Data and Interpretations of the Primary
- Footnote on Title Page States Primary Reference
- Title Indicates
- Translation
- Competing Manuscripts Based on Same Study/Database
- Supplements

ICJME Guidelines. Oct 2004

Industry Guidelines on Multiple Publications

PhRMA

Related Publications for Multisite Clinical Trials "Such reports should not precede and should always reference the primary presentation or paper of the entire study."

Multiple Publications From the Same Study

Congress Abstract Submission Criteria

- More Prestigious, More Selective
- Do not Define What Duplicate Means
- Author/Presenter Interest
- Company Policy

Use of Review Papers

Disease State

- Build Anticipation
- Unmet Medical Needs
- Epidemiology
- Demographics
- Primary Prelaunch

Use of Review Papers

Product Reviews

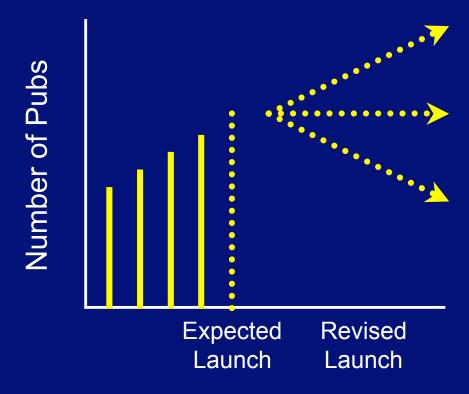
- Need Data to Generate
- Valued by Primary Care

Use of Review Papers

"Conflicts of interest may be difficult to detect in the subset of articles and presentations sponsored by pharmaceutical companies that never mention the targeted drug, but focus on stimulating the perceived need for the targeted drug in highlighting problems with competing drugs."

Delayed Launch

- FDA/Regulatory
- Trial Delays



Off-Label Publications

Unapproved Drugs or Indications

FDA Excludes

- Peer-Reviewed Articles on Unapproved Uses of Approved Drugs (FDAMA Regulations/WLF Principles)
- Peer-Reviewed Articles Relating to Unapproved Products or Uses May Be Authored by Company Personnel or With Assistance of Company for Publication: Original or Review Papers

Line Between Promotion and Independent Education Is Important

Publication Team Makeup

	Preclinical	Phase I-II	Phase II-III	Phase III-IV
Research/Discovery	y X	Χ		
Clinical		X	X	X
Biostats			X	X
Marketing		X	X	X
Development	X	X	X	
Med Affairs			X	X
Regulatory	X	X	X	
Health Econ			X	X
Sales				X
Publication Mgmt	X	X	X	Χ
Vendor			X	X

Consider Global—US Responsibilities

Agency Role

	PreClinical	Phase I-II	Phase II-III	Phase III–IV
Strategy			X	Х
Editorial	X	Χ	X	X
Pub Mgmt		Χ	X	X
Database Mgmt			X	X

Internal Resources

What Drives Strategy?

"Strategy Is Nice, but..."

Internal Resources

- Hard Dates
 - Abstracts
 - Meeting Presentations
- Reviewer's Time
- Other Product Priorities
- Budgets

Internal Resources

	% Budget Spent
2 Years Prelaunch	10
1 Year Prelaunch	25
Launch	40
Postlaunch	25

Use of Publication and the Sales Force

Prelaunch	Launch	Postlaunch
No Sales Force	Strong Sales Force	Sales Force?
Publications Are	Support Sales	Support/Replace
"Marketing"	and Messaging	Sales

ROI Considerations

- Vehicles
- Audience
- Prestige
- Potential Impact

THANK YOU

Bob Norris, President
Complete Healthcare Communications, Inc.

One Dickinson Drive

Chadds Ford, PA 19317

Phone: 610-358-3600

Fax: 610-358-3636

Email: Robert.Norris@CHCinc.com

www.CHCinc.com

